



USING SCENARIOS IN ACADEMIC RESEARCH TO STUDY THE FUTURE

Hein de Haas
International Migration Institute (IMI)
**Oxford Department of International
Development**
Oxford Martin School
University of Oxford
hein.dehaas@geh.ox.ac.uk

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Institute (IMI)
Oxford Department of
International Development
Oxford Martin School
University of Oxford



STUDYING THE FUTURE: 'CONVENTIONAL' FORECASTING

Reliance on quantitative data and statistical analysis

Model parameters derived from past events are used to predict the future

$$v_q = -r_s i_q + \frac{\omega_r}{\omega_b} \Psi_d + \frac{p}{\omega_b} \Psi_q,$$

$$v_d = -r_s i_d - \frac{\omega_r}{\omega_b} \Psi_q + \frac{p}{\omega_b} \Psi_d,$$

$$v_o = -r_s i_o + \frac{p}{\omega_b} \Psi_o, \quad p\theta_r = \omega_r,$$

$$0 = r_{aq} i_{aq} + \frac{p}{\omega_b} \Psi_{aq}, \quad p\theta_e = \omega_e,$$

$$v_f = r_f i_f + \frac{p}{\omega_b} \Psi_f, \quad \delta = \theta_r - \theta_e,$$

$$0 = r_{ad} i_{ad} + \frac{p}{\omega_b} \Psi_{ad}, \quad \omega_m = \frac{2}{p} \omega_r,$$

$$T_e = \frac{3}{2} \frac{P}{2} \frac{1}{\omega_b} (\Psi_d i_q - \Psi_q i_d),$$

$$p\omega_r = \frac{P}{2J} (T_a - T_e),$$



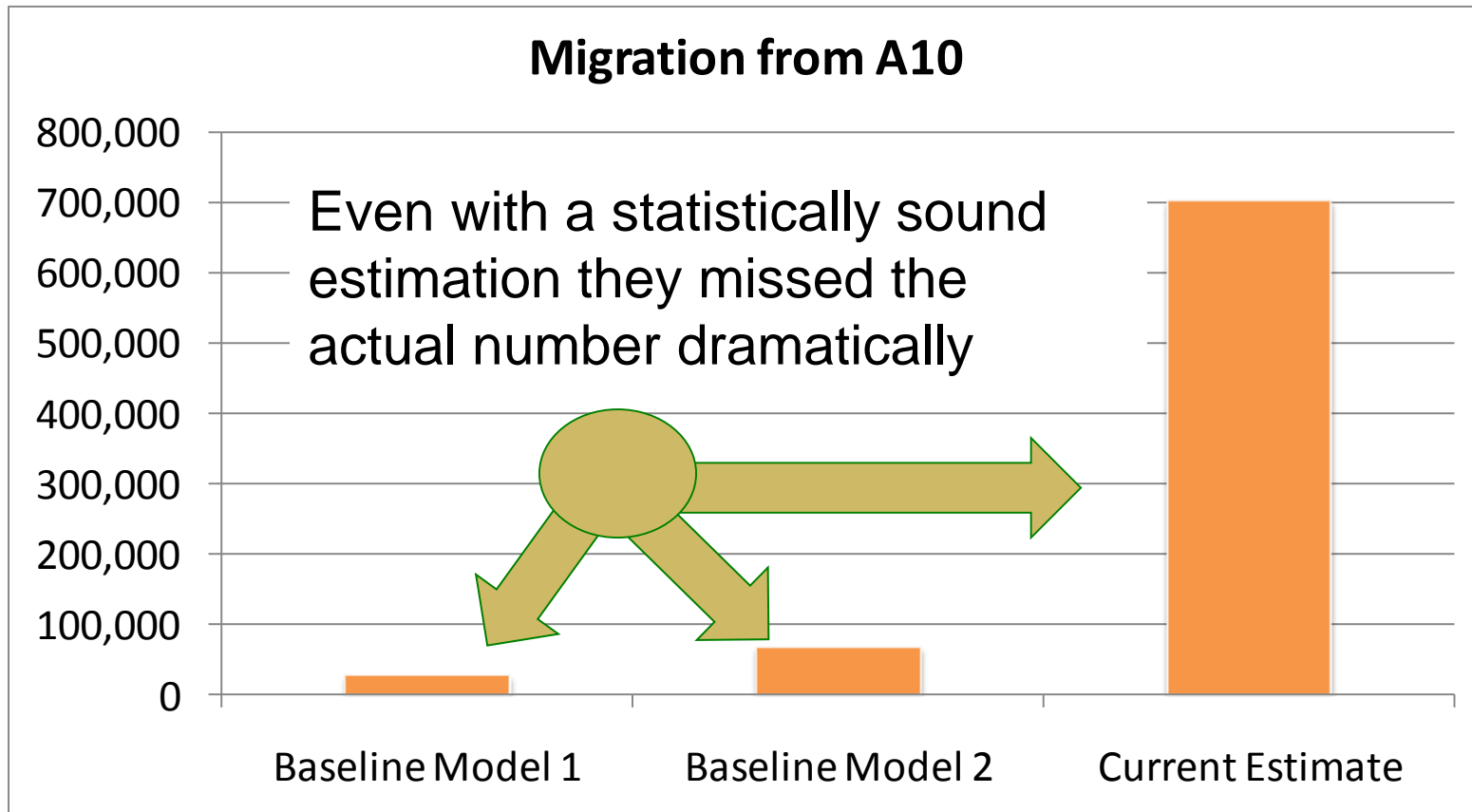
USING FORECASTING MODELS: AN EXAMPLE

Dustmann *et al.* (2003), a report commissioned by the Home Office to forecast net immigration to the UK after the enlargement of the EU:

- Forecasted that net immigration to the UK from the AC10 would be 'relatively small , between 5,000 and 13,000 immigrants per year up to 2010'.
- The UK decided to open labour markets to the AC10 countries in 2004.



FLOWS ESTIMATES TO SEPT. 2009



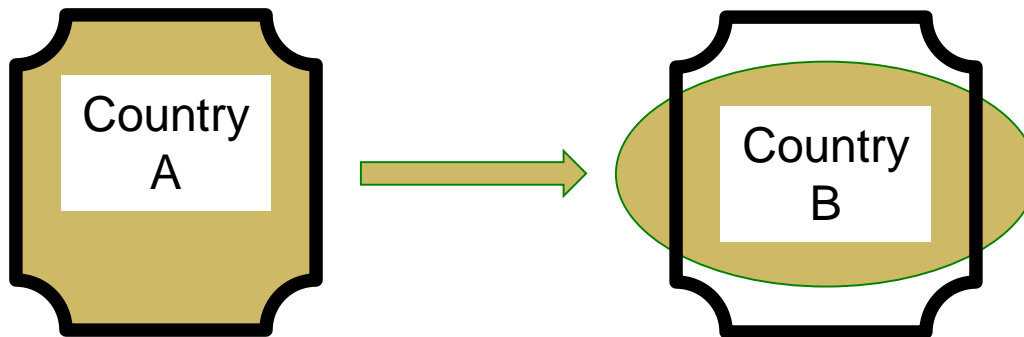
WHY DO STATISTICAL FORECASTS OFTEN DELIVER POOR ESTIMATES?

- They assume the same structure across societies
- They assume the same structure across time
- Explanatory variables are forecasted based on questionable assumptions (e.g., linear extrapolation of past trends)
- Complex causality and feedback mechanisms
- Limitations of data and quantification



FINDING DATA CAN BE A PROBLEM...

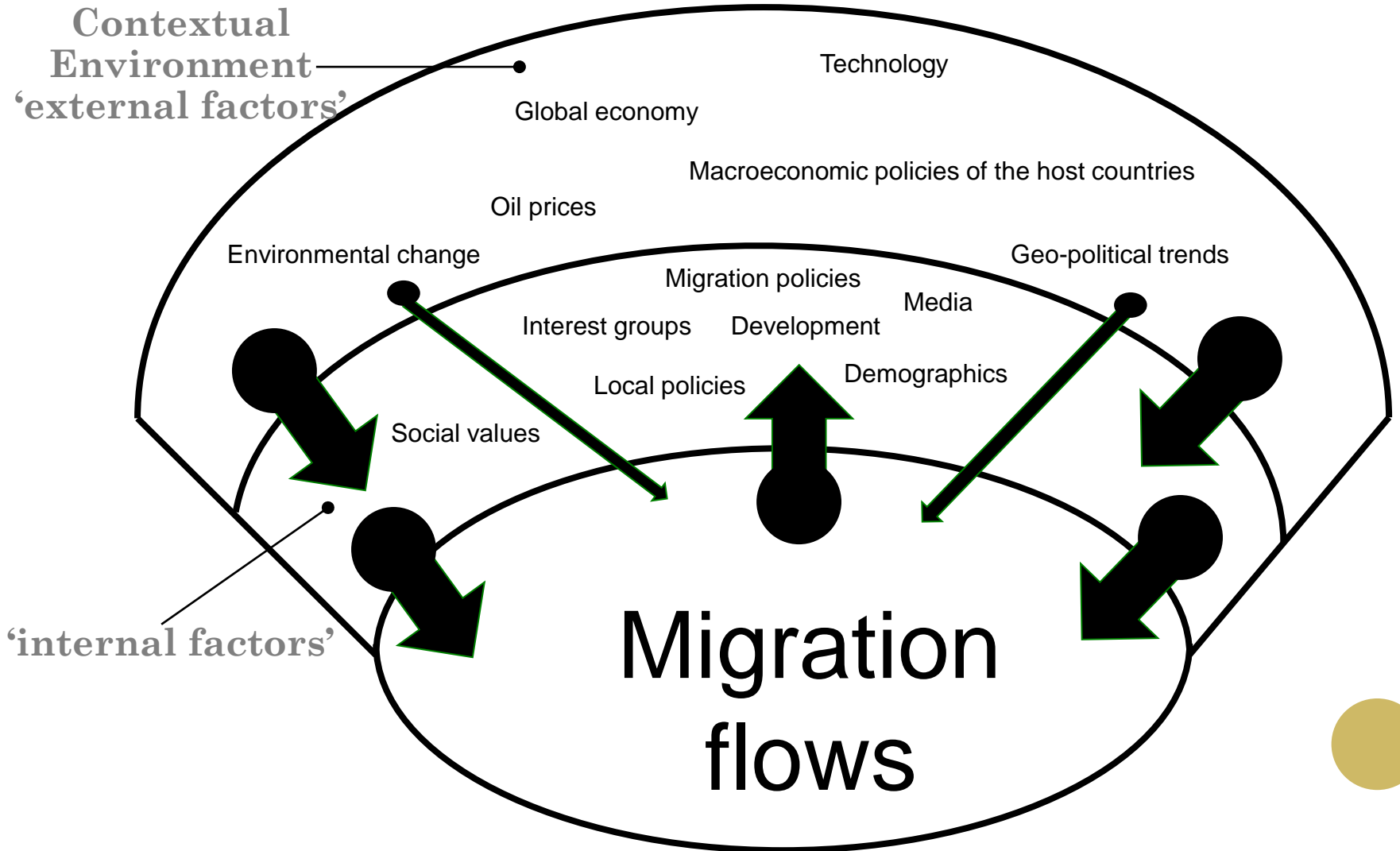
- In many cases the data don't exist and the parameters of the model must be estimated **using historical migration data from other countries.**



- Therefore it assumes the **same structure across countries.**



COMPLEX LEVELS OF IMPACTS AND FEEDBACK



IF WE HAVE DATA, WE STILL HAVE UNCERTAINTIES

Two major uncertainties:

Model uncertainties: limitations in our understanding of the mechanisms that drive migration processes.

Migration = f (y_{host}, y_{home}, networks, policy, conflict, environment..)



Contextual uncertainties: our limited knowledge and imagination about future changes in the context in which migration occurs.



SCENARIOS: WHAT ARE THEY?

- Scenarios allow us to
 - Systematically explore possible developments in the future
 - Prepare us for *the likelihood* of change
 - Learn to expect the unexpected (*not* business as usual)
- Through
 - Uncovering assumptions underlying conventional thinking
 - Stimulate 'out-of-the-box' thinking
 - Identify *certainties* and *uncertainties*
- Focus on *uncertainties* to explore alternative futures



SCENARIOS: WHAT ARE THEY NOT?

- A forecast or projection of today into the future
- An alternative specification of the forecasting model
- BUT THEY ARE visualisations of possible futures that we do not necessarily expect to come true.



SCENARIO CHARACTERISTICS

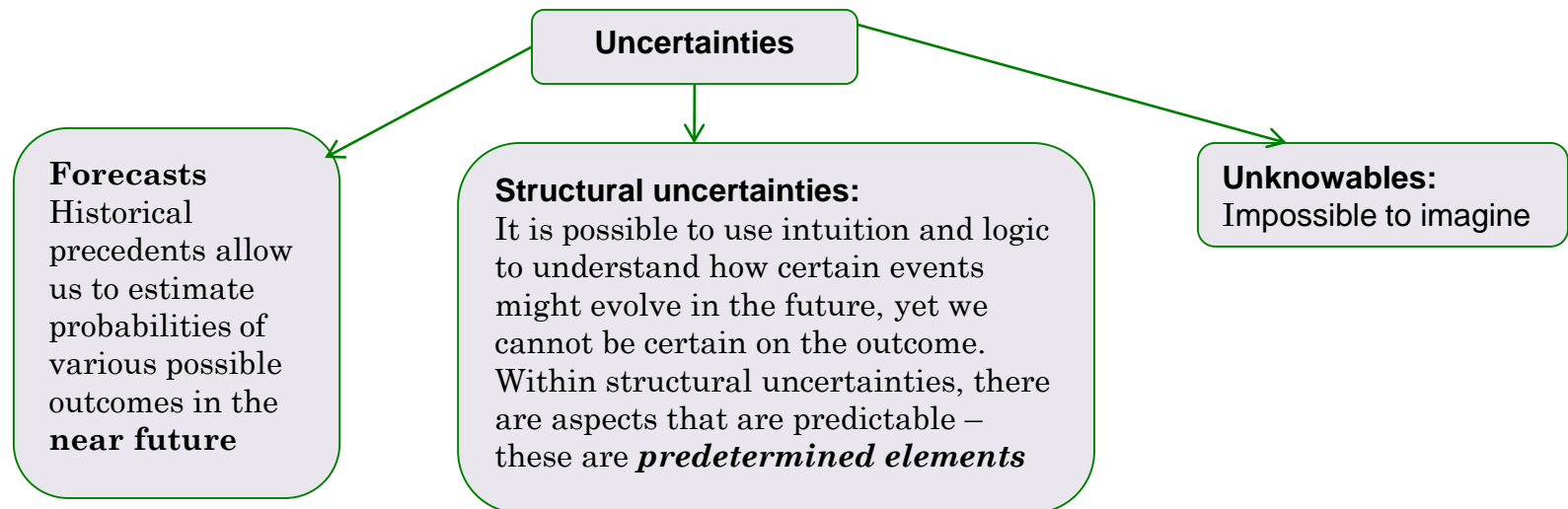
- Stories created using multiple perspectives on:
 - What has happened in the past
 - What we know today
 - What could possibly develop in the future
- The stories must be:
 - Plausible
 - Coherent
 - Challenge our assumptions and expectations
- Scenarios neither represent a perfect world, nor an apocalyptic world – they are a mix of positive and negative events and outcomes that ***do not simply reproduce the status quo***



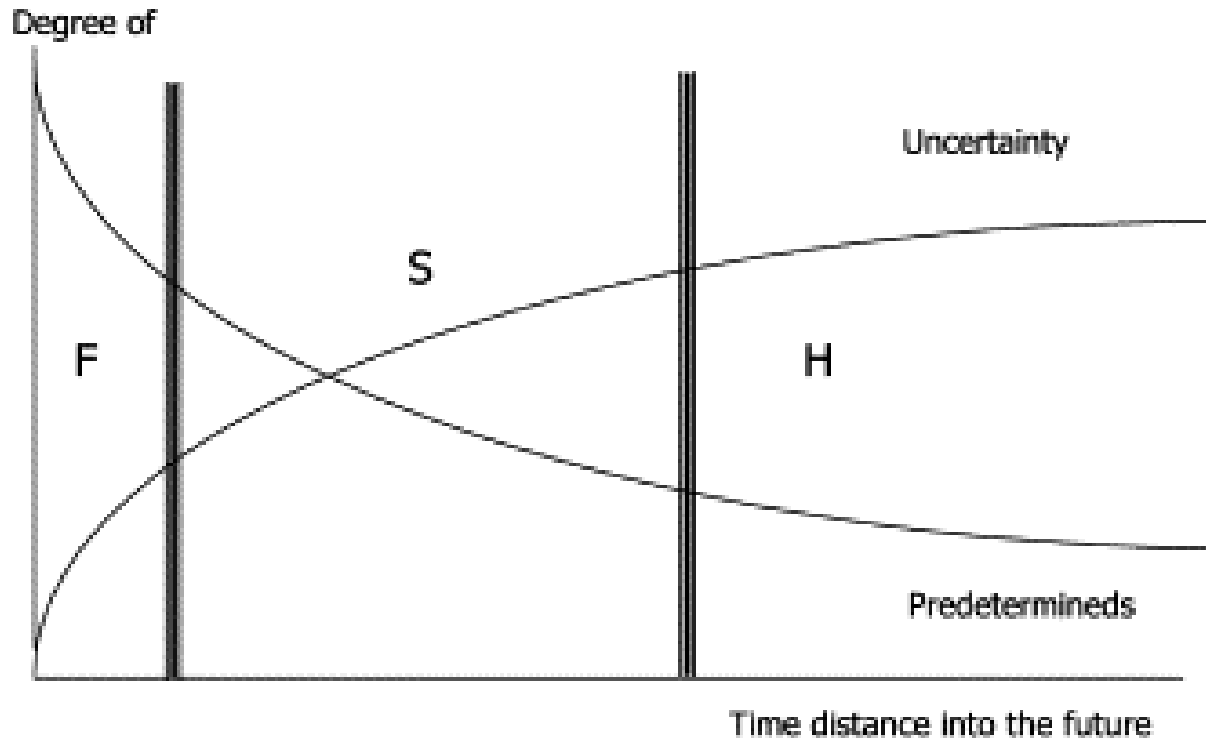
CREATING A NEW FRAMEWORK

Identify uncertainties

- Rather than building a model on the certainties, we identify and focus on the uncertainties and try to account for *unexpected discontinuities*



THE BALANCE OF PREDICTABILITY AND UNCERTAINTY



F = Forecasting, S = Scenarios and simulations, H = Hope connected to commitments and strong visions

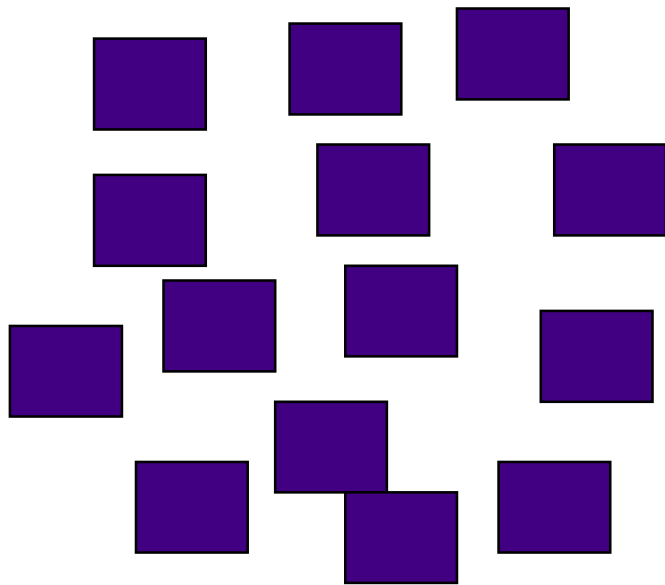


INVOLVING STAKEHOLDERS

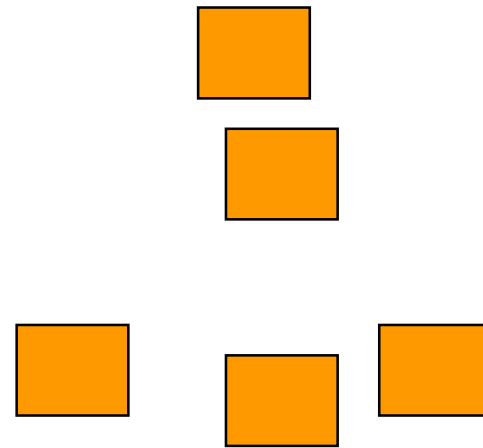


IDENTIFY CERTAINTIES AND UNCERTAINTIES

Uncertainties



Certainties



EVALUATING THEIR RELATIVE IMPACT AND UNCERTAINTY

*Our ignorance
on how the issue
plays out
(greatest lack of knowledge
/level of unfamiliarity)*



Select the two uncertainties that are most uncertain + will have the most impact on migration for the scenario axes

*Least uncertain and
Least impact on migration*

*Greatest
migration impact*

CREATING THE 'SCENARIO MATRIX'

